

**REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**OCTOBER 3, 2008**

**ATTENDANCE**

**Present:** Chairman Warren L. Batts and Directors David A. Ansell, MD, MPH; Hon. Jerry Butler; David Carvalho; Quin R. Golden; Benn Greenspan, PhD, MPH, FACHE; Sister Sheila Lyne, RSM; Luis Muñoz, MD, MPH; Heather E. O'Donnell, JD, LLM; and Andrea Zopp (10)

**Absent:** Vice Chairman Ramirez (1)

**Also Present:** Julie Bonnello – Chief Information Officer, Cook County Health and Hospitals System; Matthew B. DeLeon – Secretary to the Board of Commissioners of Cook County; Charles Bracken – Managing Director, ACS; Patrick T. Driscoll, Jr. – Deputy State's Attorney, Chief, Civil Actions Bureau, Office of the State's Attorney; Antonio Hylton – Chief Information Officer of Cook County; Jeff McCutchan – Supervisor, Transactions and Health Law Division, Office of the State's Attorney; Jack Raba, MD – Interim Chief Medical Officer, Cook County Health and Hospitals System; Joseph Sova – Chief, Cook County Bureau of Human Resources; David R. Small – Interim Chief Executive Officer, Cook County Health and Hospitals System; Sydney Thomas – Chief Operating Officer, Provident Hospital of Cook County

**Ladies and Gentlemen:**

Your Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Friday, October 3, 2008 at the hour of 7:30 A.M. at Stroger Hospital, 1901 W. Harrison Street, in the fifth floor conference room, in Chicago, Illinois.

Your Board of Directors has considered the following items and upon adoption of this report, the recommendations follow.

Matthew B. DeLeon, Secretary to the Board of Commissioners of Cook County, called the roll of members and it was determined that a quorum was present.

Chairman Batts indicated that Director Zopp was not physically present at the meeting, but would be attending the meeting via teleconference call.

Director Zopp confirmed her presence.

**Director Butler, seconded by Director Ansell, moved to allow Director Zopp to participate as a voting member in the meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.**

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**APPROVAL OF THE MINUTES OF THE MEETING OF THE COOK COUNTY HEALTH AND HOSPITALS  
SYSTEM BOARD OF DIRECTORS OF FRIDAY, SEPTEMBER 19, 2008 AT 7:30 A.M.**

**Director Butler, seconded by Director Lyne, moved to approve the minutes of the meeting of the Cook County Health and Hospitals System Board of Directors of Friday, September 19, 2008. THE MOTION CARRIED UNANIMOUSLY.**

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REPORT FROM SYSTEM BOARD CHAIRMAN WARREN L. BATTS

*Meeting with Price Waterhouse Representatives*

Chairman Batts, Director Greenspan, Director Lyne and David R. Small, Interim Chief Executive Officer of the Cook County Health and Hospitals System, recently met with representatives from Price Waterhouse on the subject of possibly bringing in a consulting firm to assist the Board in their improvement efforts. Chairman Batts stated that Price Waterhouse is currently working with Grady Memorial and have made considerable progress there. They have brought in forty to fifty experienced people to work in every department at Grady Memorial, and the savings as a result of their efforts may reach up to two hundred million dollars. He indicated that he is contacting other consulting firms to discuss possibilities, and will report back to the Board on the progress.

*Correspondence received from Cook County Commissioner*

Chairman Batts stated that he had received a letter from a Cook County Commissioner, in which a request was put forth for copies of all Board materials. Discussion continued on the subject, and the question relating to the release of draft documents arose. Chairman Batts indicated that the documents upon which the Board acts and are part of the record should be available; he was unsure whether some documents that are still in draft form should be circulated until a final opinion or position has been determined.

Director Carvalho noted that not every document that passes the eyes of the Board is a public document. He stated that caution should be used, because the Board could be setting a precedent that may not be appropriate.

Patrick T. Driscoll, Jr., Deputy State's Attorney and Chief of the Civil Actions Bureau of the Office of the State's Attorney, responded that he would discuss the request with the Commissioner to determine specifically what he or she is requesting.

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REPORT FROM THE SYSTEM INTERIM CHIEF  
EXECUTIVE OFFICER DAVID R. SMALL

Mr. Small introduced two individuals present at the meeting: Jack Raba, MD, Interim Chief Medical Officer of the Cook County Health and Hospitals System; and Joseph Sova, the new Chief of the Cook County Bureau of Human Resources.

*Meeting with Price Waterhouse Representatives*

Mr. Small provided additional comments with regard to the discussion of the meeting with the representatives from Price Waterhouse. He referenced their revenue cycle success with Grady Memorial; Price Waterhouse is familiar with many of the issues that the System is facing due to their experience with Grady Memorial.

*Update on Policy and Procedure Reviews*

Mr. Small provided an update on the status of the reviews and revisions of the following policies and procedures:

- o human resources policies;
- o procurement policy development;
- o patient receiving and collection procedures;
- o revision of the Limits of Liability policy; and
- o revision of the policy for bad debt recognition.

*Full-time Equivalent Employees and Benchmarking*

Mr. Small provided an update on full-time equivalent employees and benchmarking. He stated that with regard to overtime, the downward trend is not materializing as anticipated; recruitment efforts were delayed as a result of the delay of the passage of the Fiscal Year 2008 Budget.

*Recruitment efforts*

Mr. Small provided an update on the recruitment efforts for a System Corporate Compliance Officer. He added that Director Muñoz has requested to have the Audit Committee involved in the interview process of the candidates for the position.

With regard to the position of head of the System's human resources, Mr. Small informed the Board that the position description is under review by the Human Resources Committee. Additionally, the position description has been submitted to Judge Julia Nowicki, Cook County Compliance Administrator, for her review and comments.

Mr. Small provided additional information on efforts to identify candidates for the position of Chief Nursing Officer at Stroger Hospital.

*State Plan Amendment*

Mr. Small provided an update on the progress of the state plan amendment. He stated that Centers for Medicare and Medicaid Services (CMS) seems to be favorably disposed to the amendment; some have indicated that CMS would like this done before January. He added that no one knows when CMS will render the final decision, but the conclusion of the process can take as long as eighteen months.

*System-wide Medical Staff By-Laws*

Mr. Small indicated that meetings have been held with the presidents of the medical staffs and representatives from the State's Attorney's Office on the issue of creating a System-wide medical staff by-laws. The State's Attorney's Office has drafted the first round of these by-laws for discussion and review.

*Capital Projects (Attachment #1)*

Mr. Small distributed information on the status of some capital projects, including those relating to the financial affairs space and the pharmacy spaces at Stroger Hospital, Fantus Clinic and Oak Forest Hospital. He added that Bruce Washington, Director of the Cook County Office of Capital Planning and Policy, will be appearing at a future Board meeting to provide an update on the current status of facility master plans for the three major campuses.

Director Lyne requested that an outline of discussion topics be provided by those reporting to the Board for future meetings'.

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COMMITTEE REPORT

Quality and Patient Safety Committee.....Meeting of 9-23-08\*

\* note: Medical Staff Appointments/Re-appointments were approved by  
the Quality and Patient Safety Committee at this meeting.

**Director Ansell, seconded by Director Butler, moved to approve the Report of the Quality and Patient Safety Committee for the meeting of September 23, 2008. THE MOTION CARRIED UNANIMOUSLY.**

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Director Ansell informed the Board that that the following mid-level practitioner initial appointment who has gone through the credentialing process had been left off the backup materials for the Quality and Patient Safety Committee meeting of September 23, 2008, in error:

OAK FOREST HOSPITAL OF COOK COUNTY  
MID-LEVEL PRACTITIONER INITIAL APPOINTMENT

<u>Name</u>	<u>Department</u>	<u>Status</u>
<u>Department of Emergency Services</u>		
Rosine, Shannon, PA-C	Department of Emergency Services	Physician Assistant
Account # 110; Grade 22	Step 01 Budget # 8980040	Position ID # 0800771
Annual Salary \$70,150.00	Appointment effective Sept. 23, 2008	through Sept. 22, 2010

**Director Ansell, seconded by Director Greenspan, moved to approve the mid-level practitioner initial appointment for Shannon Rosine, PA-C. THE MOTION CARRIED UNANIMOUSLY.**

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COMMITTEE REPORT

Human Resources Committee.....Meeting of 9-26-08

**Director Carvalho, seconded by Director Greenspan, moved to approve the Report of the Human Resources Committee for the meeting of September 26, 2008. THE MOTION CARRIED UNANIMOUSLY.**

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COMMITTEE REPORT

Finance Committee.....Meeting of 9-26-08\*

\* note: Contracts and Procurement Items were reviewed and considered  
by the Finance Committee members present at this meeting.

Director Carvalho stated that the Finance Committee members present at the September 26, 2008 meeting had a full discussion of the items on the agenda, however they were unable to take action upon those items in the absence of a quorum.

Director Carvalho informed the Board of the Finance Committee's review of the following items:

- o Presentation of July 2008 Financials; and
- o Contracts and Procurement Approvals.

Information was provided by Mr. Small on a change in scheduling of the annual IGT reconciliation with the State from April to occur within the County's current fiscal year. Typically there is a running balance which remains in the account and is reviewed by the State toward the end of their fiscal year; if it is determined that the balance is more than what is deemed necessary, they then adjust for future transfers and adjust the schedule going forward. The State has been asked to accelerate that process. Mr. Small noted that there is not a request to draw the account down to zero dollars; what has been requested is a draw down to eight million dollars.

Director Muñoz asked for information on the balance of the account, both currently and from a historical perspective.

Mr. Small stated that he could provide the information<sup>2</sup>.

Director Carvalho noted that there would be a detailed presentation relating to intergovernmental transfers at an upcoming Finance Committee meeting.

Further discussion took place on the subjects of intergovernmental transfers, costs, patient revenue accruals and eligibility referrals. During this discussion, Chairman Batts inquired whether comparative data on a nation-wide basis was available with regard to costs. He noted that if the volume is increased, the costs would typically be decreased; this is not the case, as costs are also up.

Mr. Small responded that he would obtain the information<sup>3</sup>.

Director Carvalho then proceeded to describe the discussion that took place for the item listed on the September 26, 2008 Finance Agenda as "Consideration and Approval of Proposed Fiscal Year 2009 Budget – Cook County Health and Hospitals System."

Director Carvalho prefaced the discussion by stating that a point has been reached, and although this is by no means final, it needs to be entered into the County budget system so that the President can prepare his budget. It then goes to the Commissioners and goes for public hearings. So the recommendation of the members of the Finance Committee at the September 26th meeting was to authorize or concur with the recommendation for the administration to enter the numbers at this point in the process as the current, best estimation of what resources are needed in the 2009 budget. Recognizing that on a going-forward basis, there would be opportunities to adjust prior to it getting printed and other opportunities to adjust just as the whole budget is adjusted. He stated that this was the plan of the Finance Committee and it is submitted to the Board for its consideration.

Chairman Batts asked whether the Board should have a motion to approve the plan and then discuss it.

Director Carvalho deferred the question to counsel; it is a peculiar situation where the Board is in the middle of the discussion on a Finance Committee report, which is where the plan was discussed, and the Committee did not formally take action. He asked if acceptance of the plan by the Board would take place through the Board's acceptance of the report.

Mr. Driscoll responded that it would be appropriate to move the report, and this would be part of the report.

Director Carvalho stated that the only other items discussed at the committee meeting were the Contracts and Procurement items; these would be addressed later in the meeting as they are listed separately for the Board's consideration and approval. He indicated that he would at this time make a motion to approve and accept the report of the Finance Committee and thereupon have a full discussion.

**Director Carvalho, seconded by Director Muñoz, moved to approve and accept the Report of the Finance Committee for the meeting of September 26, 2008.**

Director Carvalho explained that they started with 2008 figures as a baseline; adjustments were then made for inflation, cost-of-living adjustments and add-ons of highest priority items. He stated that what is presented is what he would term a transition budget and a middle-ground budget. During the transition time of one year, which is what he considers necessary to provide breathing room to fully get a handle on what needs to be done to bring financial health and efficiency to the System, the Board will be able to use the time to identify how to get control over the critical issues, such as the high cost-per-adjusted-bed figures.

Director Carvalho stated that the flexibility of the enabling Ordinance allows for the Board to determine the savings and needs. At this time, there is no basis to identify by line-item position which should be cut or transferred. But during the transition year, the message to the administration is to not spend or operate based on the status quo. Rather, this time will be used to not spend what has been appropriated in some places and transfer that to spend in other places, as through the course of the year the Strategic Planning Committee will determine where savings could be made and where the needs are.

Director Carvalho clarified his previous statements made referring to a "billion-dollar budget," to clear up any confusion. He stated that while the Board has thought it wise to think in terms of accrual and generally accepted accounting principles (GAAP), the County budget is a cash-basis budget. The Board's discussion of the budget has been based upon GAAP, however, the budget that will be submitted will not be a "billion-dollar budget." The overall figure for the System budget being discussed for 2009 on a cash-basis is actually \$893 million.

Director Ansell referenced the identification of a possible \$35 million in savings, due to the potential implementation of certain programs such as group purchasing and other efficiencies. He likened the possible savings to a set-aside, for program growth to address areas of deficiencies in the past. He inquired as to the likelihood of passage of the budget as presented.

Director Carvalho stated that no other unit of County government put together its budget in public and discussed in public its strategy for dealing with the negotiations that then ensue. However, the System Board must do so. This budget is submitted to the President; he then looks at all the different County departments that have been submitted to him.

With regard to revenue streams, Director Carvalho stated that the System Board has been mindful of what is thought to be a fair allocation. He continued, stating that it has been mentioned in past meetings of the Finance Committee that the needs of the health system were an important factor in developing the political will for the extension of the sales tax and accordingly, the needs of the health system have an important claim on these resources - as long as the System Board can assure that they will be handled effectively and efficiently and meet the needs of the population of the County.

Mr. Small added that the information was presented to the Board in a full-value picture. The Board can see what comprises the full expense, even though some of those dollars are not directly appropriated to the System. With regard to the subject of revenue streams, he provided information relating to Fiscal Year 2008 revenue funding, and stated that the System needs to present a budget for 2009 which then allows for discussion with the Commissioners on how much local tax dollar support is needed, inclusive of whatever the new tax revenue streams are. Additionally, he stated that within the next sixty days, a full operating redesign plan will be presented that is designed to achieve the savings and circumstances that will allow for the redirection of the resources.

Director Zopp stated that on the administrative side, there is a need for more people in areas such as human resources and corporate compliance, but overall, this budget has over four hundred new positions. In an environment where the Board is looking at FTE numbers above where they need to be, the Board needs to be conscious that there is good justification to do that going forward. And the Board needs to understand that some things will have to be taken out. Otherwise the Board will be subject to significant criticism.

Questions were raised with regard to new positions for specific institutions. Chairman Batts inquired and it was confirmed that the section listed as the Bureau of Health Services was the corporate office; he added that this is where a large number of new positions are listed. Stroger Hospital also has a large number of new positions listed. He stated that when the Board comes forward with the 2010 budget, it will hopefully contain less, or only contain no more money than inflation will force them to ask for.

Director Zopp clarified her earlier comments. She stated that she did not mean to suggest that the Board should be deleting positions. Because of the challenges associated with a line item budget, if the System needs positions, then they must ask for them. However, there must be deep oversight going forward because the System ought to be able to reduce their expenses relating to FTE costs, not increase them.

Director Carvalho added that in exchange for a commitment to greater results, there should be a greater flexibility in budgeting.

Director Lyne inquired into the request for one hundred new positions under the Bureau of Health Services. She indicated that with regard to procurement and supply chain positions, this would seem to be an example where new positions should not be placed when strategy is still an issue.

Mr. Small indicated that in the background material, under Tab 3, there is a listing for the Bureau of Health Services' new administrative positions. In addition, the pharmacy positions are added and information technology services positions are housed under this section, under the 890 budget.

With regard to questions raised by Director Ansell on the Board's limitations relating to budget and line item flexibility, Mr. Driscoll stated that the System's budget is impacted by constraints imposed by the County Board.

Chairman Batts indicated that in meetings with Cook County's Chief Financial Officer and the Director of Budget and Management Services, it was stated that an opinion has been requested as to whether or not it is legally required that the System have a line item budget. He stated that the opinion is forthcoming.

Mr. Driscoll provided additional insight into the matter. He stated that state law does not require a line item budget; it does require some detail. For years, Cook County has adopted a line-item budget, so if the County will mandate and continue to use the line item budget, then the System Board will have to submit a line item budget as part of the County budget.

Chairman Batts pointed out that the Ordinance states that after the 2009 Budget is approved, then the System Board does have some flexibility to move within the line items, through the usage of intra-fund transfers.

Chairman Batts stated that the Board needed to decide whether to approve this or recommend this to the County Commissioners, or not. He reminded the Board that there was a motion on the floor to approve the recommendation. He asked whether there was further discussion at this point.

Director O'Donnell inquired whether, if the Board's action at this time was to approve the recommendation, the clock would begin running on the number of days in which the County Board would need to act on the System Board's recommendation.

Chairman Batts stated that there are meetings already scheduled. There is a meeting on October 20<sup>th</sup> with President Todd H. Stroger. On October 21<sup>st</sup>, there is a meeting scheduled with County Finance Committee Chairman and Commissioner John P. Daley to discuss the budget. The Board will be kept apprised on the progress of the discussions. He stated that he thought the Board should proceed, to get the process going and try to work with the County to come up with a budget that the System can move forward on. He pointed out that until a budget is approved, the System Board is somewhat paralyzed in all of the changes that they would like to get started. He stated that if there were no further questions, he would like to move this to a vote.

**On the motion to approve and accept the Report of the Finance Committee for the meeting of September 26, 2008, a voice vote was taken and THE MOTION CARRIED UNANIMOUSLY.**

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#### CONTRACTS AND PROCUREMENT ITEMS\*

\*Additional information pertaining to these items is included in Attachment #2.

*The following contracts and procurement items were reviewed and considered by the Finance Committee on September 26, 2008 by the members present. However, due to the lack of a quorum, consideration and approval by the full Board of Directors is necessary.*

#### COOPERATIVE EDUCATIONAL MASTER AGREEMENT APPROVED

Requesting authorization to enter into a Cooperative Educational Master Agreement between Cook County Health and Hospitals System and Weiss Memorial Hospital. This agreement covers the three-year Podiatry Residency Program between Oak Forest Hospital and Weiss Memorial Hospital.

Contract Period: 7/01/08 through 6/30/16

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

Parata Systems, LLC                      One-time Purchase, with the inclusion                      \$1,283,535.00  
of a five year maintenance agreement

For the purchase of automated medication filling equipment for the new pharmacies that are being constructed at Stroger Hospital and Fantus Clinic.

REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED

For the purchase of surgical orthopaedic implant, fixative devices and consumable supplies for Stroger Hospital.

<u>Req. No.</u>	<u>Vendor</u>	<u>Amount</u>
88970568	Stryker Orthopaedics	\$3,260,816.00
88970567	Synthes, USA	1,847,213.00
88970565	Stryker Spine	1,200,000.00
88970570	Smith & Nephew Inc.	562,436.00
88970569	DePuy	425,535.00
88970571	Zimmer Daniel	367,500.00
88970572	DePuy Spine	320,000.00
88970566	Synthes Spine	<u>100,000.00</u>
		\$8,083,500.00

REQUEST TO EXTEND CONTRACT  
APPROVED

Angelica Textile Services                      Extend from 11/1/08 through 1/31/09

For the provision of laundry linen services for the Bureau of Health Services (Contract No. 04-53-481).

REQUEST TO EXTEND CONTRACT  
APPROVED

Northwestern Pharmaceuticals                      Extend from 10/1/08 through 2/28/09  
and Supply Corporation

For the purchase of glycohemoglobin reagent kits and supplies for the Department of Pathology at Stroger Hospital (Contract No. 05-72-230R).

REQUEST TO EXTEND CONTRACT  
APPROVED

La Paloma Scientific Inc. Extend from 11/3/08 through 1/2/09

For the purchase of soap and detergents for the Department of Nutrition and Food Services for Stroger Hospital (Contract No. 06-84-432).

REQUEST TO INCREASE CONTRACT  
APPROVED

PMT Corporation \$40,000.00  
For the complete Halo Systems and accessories for the Department of Surgery at Stroger Hospital (Contract No. 07-45-136).

REQUEST TO INCREASE CONTRACT  
APPROVED

Rush University Medical Center \$32,873.00

For the provision of specialized cytogenetic and/or fluorescence in-situ hybridization (FISH) laboratory testing services for the Department of Pathology (Contract No. 06-45-630). Contract ending 10/31/08.

**Director Ansell recused himself and voted PRESENT on the request to increase Contract No. 06-45-630 with Rush University Medical Center.**

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED

Language Line Services Inc. Extend from 5/20/08 through 11/20/08 \$60,000.00

For the provision of telephonic interpreting services for the Bureau of Health Services (Contract No. 06-54-423R).

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED

Smith Thomas Williams Healthcare Inc. Extend from 9/6/08 through 12/6/08 \$407,040.00

For the provision of temporary radiology and laboratory staffing services for the Bureau of Health Services (Contract No. 07-72-293).

REQUEST TO AWARD BID, AND REQUEST TO  
ENTER INTO AND EXECUTE CONTRACT  
APPROVED

Alliance Health Services, Inc.	One-time Purchase	\$127,482.13 (Base Bid)
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For the purchase of critical care advanced treatment beds.

REQUEST TO AWARD BID, AND REQUEST TO  
ENTER INTO AND EXECUTE CONTRACT  
APPROVED

Finer Foods, Inc.	Contract Period: One year, to commence upon approval	\$173,648.74 Sections I & II
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For the purchase of fresh produce for Stroger Hospital and Oak Forest Hospital (Contract No. 08-45-225).

REQUEST TO AWARD BID, AND REQUEST TO  
ENTER INTO AND EXECUTE CONTRACT  
APPROVED

Northwestern Pharmaceuticals and Supply Corporation	One-time Purchase	\$2,221,950.00 (Alternate Bid)
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For the purchase of system, computerized tomography (CT), full body, 64 slice scanning with software interface to the picture archiving and communication system (PACS) with trade-in of a Siemens Somatom plus-4 CT scanner with accessories for Stroger Hospital (Contract No. 07-73-492).

REQUEST TO AWARD BID, REBID\*, AND REQUEST TO  
ENTER INTO AND EXECUTE CONTRACT  
APPROVED

DMS Pharmaceutical Group, Inc.	Contract Period: Twenty-two (22) months, ending 7/31/10	\$1,263,140.67
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For the provision of intravenous solutions, equipment and supplies. (Contract No. 08-15-529H)

\*This is a partial award. Contained in the backup materials are the items for which permission to cancel and rebid is requested.

APPROVAL OF PAYMENT  
APPROVED

Respiratory Health Association of Metropolitan Chicago \$1,492,526.00  
For the provision of the Smoke Free Lung Health Program of Cook County, designed to expand smoking cessation services and improve asthma outcomes in Cook County.

APPROVAL OF PAYMENT  
APPROVED

Midwestern University \$17,513.00  
For education and training program for Emergency Medicine Residents.

REQUEST TO INCREASE PURCHASE ORDER  
APPROVED

Cox Consulting Life Safety Assessment & Documentation Review \$3,549.00  
For life safety assessment and documentation review follow-up.

PERMISSION TO ADVERTISE FOR BIDS  
APPROVED

For the provision of Lexmark toner cartridges across the Cook County Health and Hospitals System (two year contract).

REQUEST TO CANCEL AND REBID  
APPROVED

For the purchase of paper grocery bags.  
Contract No. 08-15-147H.

*(The following contract was not reviewed and considered by the Finance Committee on September 26, 2008. It is presented for consideration and approval by the Board of Directors.)*

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

Michael Bernard Contract Period: 9/08/08 to 3/08/09 \$112,000.00  
For the provision of services as Interim Chief Financial Officer for Stroger Hospital of Cook County.

Director Butler inquired whether the items presented for consideration had been through the County's Contract Compliance office.

Mr. Small replied affirmatively; this will be noted on transmittals for future items<sup>4</sup>.

Director Carvalho, seconded by Director O'Donnell, moved to approve the Contracts and Procurement Items. **THE MOTION CARRIED.**

Director Ansell recused himself and voted **PRESENT** on the request to increase Contract No. 06-45-630 with Rush University Medical Center.

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RECEIVE 2007 FINANCIAL AUDIT REPORT OF DELOITTE & TOUCHE  
AND REFER TO COMMITTEE

The Board acknowledged receipt of the 2007 Financial Audit Report of Deloitte & Touche and referred the item to the Audit Committee.

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DISCUSS AND APPROVE PROPOSED AMENDMENT TO THE RULES OF THE BOARD  
OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Submitting for approval the following amendment to the Rules of Organization and Procedure of the Board of Directors of the Cook County Health and Hospitals System.

**Rule 4. Organization, (b) Standing committees and subcommittees, (2) The standing committees of the System Board shall be:**

- A. Finance. This Committee shall be familiar with and review the income and expenditures of the CCHHS, advise the Chief Executive Officer, Chief Operating Officer and Chief Financial Officer in preparation of the budget, review the proposed budget in advance of presentation to the System Board, and make recommendations to the System Board on all such financial matters. Additionally, this Committee will develop and present to the System Board, a recommended multi-year financing plan in support of the CCHHS strategic plan adopted by the System Board. This Committee shall be responsible for developing, implementing and monitoring policies and procedures regarding procurement and contracting for the CCHHS, including providing for appropriate review of purchase contracts by this Committee. The System Board delegates to this Committee the authority to act on behalf of the System Board in all matters regarding contracts for supplies, materials and equipment and contractual services for the System. Minutes of this Committee, as submitted to the System Board, shall include a list of contract matters approved by this Committee for the System Board's receipt and filing. This Committee shall further develop its responsibilities and determine a plan to implement those responsibilities. This Committee shall consider other matters as may be assigned by the System Board.

Director Carvalho stated that this proposed amendment had been recommended by the Board to be discussed by the Finance Committee; he suggested that the Board think about the idea for future consideration. It would work similarly to the way the rule that was recently amended with regard to appointments considered by the Quality and Patient Safety Committee. If the proposed amendment was passed, the contract matters approved at the Finance Committee level would be considered to have Board approval at the time of approval by the Finance Committee; these items would be incorporated in the minutes of the Finance Committee for the Board's receipt and filing, thereby decreasing the gap of time between Finance Committee approval and the subsequent approval of the Board.

In response to questions regarding limitations of approval authority, Mr. Driscoll stated that the amendment had been drafted by the State's Attorney's Office in the broadest terms.

Director Carvalho noted that specific language was not discussed previously; the amendment was drafted as a starting point for future discussions on the subject.

**Director Lyne, seconded by Director Muñoz, moved to defer the Proposed Amendment to the Rules of the Board of Directors of the Cook County Health and Hospitals System to the next meeting of the Board on October 16, 2008. THE MOTION CARRIED UNANIMOUSLY.**

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**REVIEW AND APPROVE REVISIONS TO INTERGOVERNMENTAL TRANSFER AGREEMENTS  
WITH THE ILLINOIS DEPARTMENT OF HEALTHCARE AND FAMILY SERVICES**  
**(Attachment #3)**

Mr. Small provided the Board with an overview of the proposed amendment to the Intergovernmental Transfer Agreements. If approved, this would allow for \$3.67 million to be recaptured by Cook County. He added that if the System Board approved the amendment, the amendment would then go to the County Board for consideration at their October 15, 2008 meeting.

**Director Ansell, seconded by Director Muñoz, moved to approve the proposed revisions to the Intergovernmental Transfer Agreements with the Illinois Department of Healthcare and Family Services. THE MOTION CARRIED.**

**Director Carvalho voted PRESENT.**

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**CONSIDERATION AND APPROVAL OF EXECUTIVE RECRUITMENT  
CONTRACT WITH QUICK, LEONARD, KIEFFER, INTERNATIONAL, INC.**  
**(Attachment #4)**

**Director Ansell, seconded by Director Butler, moved to approve the Executive Recruitment Contract with Quick, Leonard, Kieffer, International, Inc. THE MOTION CARRIED UNANIMOUSLY.**

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PRESENTATION BY INFORMATION SERVICES  
ON THE SYSTEM'S INFORMATION TECHNOLOGY STATUS

Mr. Small gave a brief overview of the System's contract currently in place with ACS. This started in January of 2007, and over a three year period they are managing, and to a large extent, helping staff the System's information services activities.

Charles Bracken, Managing Director of ACS, provided a brief overview from a historical perspective of the information services activities.

Julie Bonello, Chief Information Officer for the Cook County, introduced the information technology leadership team.

Mr. Bracken and Ms. Bonello proceeded to provide the presentation on the System's information technology status. (See Attachment #5.) They responded to questions raised by Directors with regard to needs and specific projects. Some operational challenges and issues raised during the discussion related to training and capital needs. Additional information on information services activities was provided for specific institutions within the System, including Cermak Health Services, Provident Hospital and the Ambulatory and Community Health Network.

Director Ansell requested that the project plan include all of the institutions on one sheet<sup>5</sup>. Additionally, he asked whether there was a strategic plan for the information technology rollout for the System. He stated that he would like to have the Quality and Patient Safety review and discuss it in an ongoing way.

Mr. Small indicated that he has the strategic plan for the rollout; he can present it on a regular basis<sup>6</sup>.

Director Carvalho inquired into the issue of capital needs. He mentioned that it was stated that some of the capital needs have already been approved in 2008; he wondered why these needs have not yet been fulfilled if they have already been approved. He asked which needs referenced in the presentation are not included in the already approved capital requests.

Mr. Small indicated that a status report on 2008 capital has just been compiled. He stated that he was going to present it to the Finance Committee but could instead present it to the Board<sup>7</sup>.

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PUBLIC COMMENTS

Chairman Batts asked the Secretary to call upon the registered speakers.

Secretary DeLeon replied that there were none.

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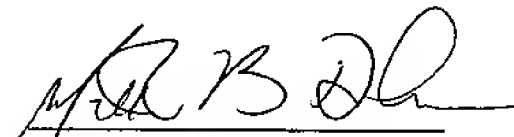
ADJOURNMENT

Director Muñoz, seconded by Director Butler, moved to adjourn. THE MOTION CARRIED UNANIMOUSLY AND THE MEETING ADJOURNED.

Respectfully submitted,  
Board of Directors of the  
Cook County Health and Hospitals System

  
Warren L. Batts, Chairman

Attest:

  
Matthew B. DeLeon, Secretary

The following was requested or was indicated as a follow-up item at this meeting:

- <sup>1</sup> Request by Director Lyne for an outline of discussion topics to be provided by those reporting to the Board for future meetings. On page 4.
- <sup>2</sup> Request by Director Muñoz for information on the balance of the transfer account, both currently and from a historical perspective. On page 5. (David Small)
- <sup>3</sup> Request by Chairman Batts for comparative data on a nation-wide basis during discussion of intergovernmental transfers, costs and patient revenue accruals. On page 5. (David Small)
- <sup>4</sup> Contract and procurement item transmittals will include the notation that the item has been through the County's Office of Contract Compliance and is compliant with Cook County Code. On page 13. (Leslie Duffy)
- <sup>5</sup> Request from Director Ansell that the information technology project plan include all of the institutions on one sheet. On page 15. (Julie Bonnello)
- <sup>6</sup> Present strategic plan for the information technology rollout for the System on regular basis. On page 15. (David Small)
- <sup>7</sup> Present a status report on 2008 capital to the Board. On page 15. (David Small)

Report of the Board of Directors of the  
Cook County Health and Hospitals System  
Meeting of October 3, 2008

ATTACHMENT #1

THE BOARD OF COMMISSIONERS

TODD H. STROGER

PRESIDENT

FAIRLAW COLLINS	1st DE.	MIKE CUNIGLEY	10th DE.
ROBERT STEELE	2nd DE.	JOHN P. DALEY	11th DE.
JERRY BUTLER	3rd DE.	FORREST GUYPOOL	12th DE.
WILLIAM M. BEAVERS	4th DE.	LAWRENCE SUFFREDIN	13th DE.
DEBORAH JONES	5th DE.	GREGG ESSLIN	14th DE.
JOHN P. MURPHY	6th DE.	TIMOTHY G. SCHNEIDER	15th DE.
JOSEPH MARCO MORENO	7th DE.	ANTHONY A. PERACA	16th DE.
ROBERTO MALDONADO	8th DE.	ELIZABETH ANN DOODY GORMAN	17th DE.
PETER N. SILVESTRO	9th DE.		



BUREAU OF CAPITAL, PLANNING & FACILITIES  
MANAGEMENT

BRUCE WASHINGTON  
BUREAU CHIEF - DIRECTOR

OFFICE OF CAPITAL PLANNING & POLICY  
69 W. Washington, Suite 3000  
Chicago, Illinois 60602-3215  
TEL: 312-603-0300  
FAX: 312-603-9997

Date: October 2, 2008

To: David R. Small  
Interim Chief Executive Officer  
Cook County Health and Hospital System

From: Bruce Washington

Re: Update Schedule of Selected Capital Projects at the Health and Hospital System

**Bid Package #1, John H. Stroger, Jr. Auditorium Build Out and Administration Renovation / FF&E**

<u>DATES</u>	<u>TASK</u>
March 11-28, 2008*	Advertisement for Bid, Document Pick-up
April 2, 2008*	Conference and Walk-thru
April 17, 2008*	Bid Opening
June 3, 2008, 2008*	Request for Board Approval for Paul Borg Construction
July 1, 2008*	Contract Execution by Board
July 25, 2008*	Contract Sent to General Contractor
September 29, 2008	Permit(s) Received by General Contractor
October 1, 2008	Notice To Proceed Sent to Paul Borg Construction
December 1, 2008	Completion of Auditorium Build Out, 60 Days (Estimated)
January 29, 2009	Contract Completion of Administration Renovation / FF&E, 120 Days

**Bid Package #2, Buildout of Pharmacies at Stroger Hospital, Fantus Clinic and Oak Forest Hospital**

<u>DATES</u>	<u>TASK</u>
Jun 17-Jul 3, 2008*	Advertisement for Bid, Document Pick-up
July 8, 2008*	Conference and Walk-thru
July 17, 2008*/**	Bid Opening
October 15, 2008*	Request for Board Approval for John Burns Construction
November 5, 2008*	Contract Execution by Board
November 28, 2008*	Contract Sent to General Contractor (Estimated)
January 28, 2009	Permit, 60 Days (Estimated)
January 30, 2009	Notice to Proceed Sent to General Contractor (Estimated based on permit)
June 10, 2009***	Contract Completion of Three (3) Pharmacies, 130 days (Oak Forest is currently scheduled to be completed first, then Stroger and last Fantus. As the User, order of completion can be modified)

\* Dates assigned by Purchasing Department

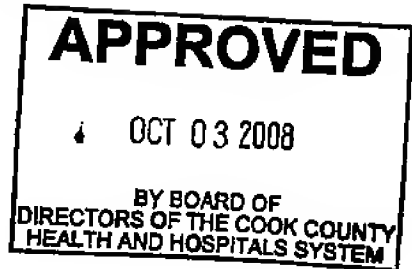
\*\* Apparent low bidder, Madison Construction, was found to be non-responsive due to lack of M/WBE participation; therefore, Contract Compliance recommended rejection of Madison Construction and award to the lowest, responsive bidder, John Burns Construction.

\*\*\* Fantus Clinic cannot begin until the roof is replaced; the roof at Fantus, which was repaired in 2007 by Buildings & Grounds, needs total replacement. Fantus has been added to a Countywide Roofing Project and is currently awaiting approval for Advertisement for Bid.

ATTACHMENT #2

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**



**Sponsor:** Sylvia Edwards, R.N., M.B.A.  
Chief Operating Officer

**Operating Unit:** Oak Forest Hospital of Cook County

**Description of Service:** Cooperative Educational Master Agreement between Cook County Health and Hospital System and its Oak Forest Hospital and Weiss Memorial Hospital. This agreement covers the three year Podiatry Residency Program between Oak Forest Hospital and Weiss Memorial Hospital.

**Justification for this contract:** The Podiatry Residents will do their clinical rotation at Oak Forest Hospital for the first year, the second and third year rotations will be at Weiss Memorial Hospital. Contract period: July 1, 2008 through June 30, 2016.

**Cost of the contract and terms:** No fiscal impact

**Budget information:** No fiscal impact

**Signatures:**

Sponsor Sylvia Edwards

Operating Unit CFO [Signature]

CCHHS Director of Purchasing [Signature]

CCHHS COO [Signature]

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**

**Sponsor:** Martin Grant, R.Ph., Health and Hospital System Pharmacy  
Director

**Operating Unit:** Health and Hospital System Pharmacy Administration

**Description of  
Service:**

This contract is for the purchase of automated medication filling equipment for the new pharmacies that are being constructed by Cook County Capital Planning and Policy at both John H. Stroger Jr Hospital and the Fantus Clinic

**Justification for  
this contract:**

The equipment is needed in order to outfit the new pharmacies being constructed with automation. This equipment by Parata Systems, LLC that is being requested is the same equipment that will be in use at the existing Stroger and Fantus pharmacies.

**Cost of the contract  
and terms:**

This is a one time purchase with the inclusion of a 5 year maintenance agreement commencing after the equipment is installed. The cost of this contract including installation is \$1,283,535.

**Budget Information:** The cost for this contract has been provided for within the current capital budget for Capital Planning & Policy, Budget Unit # 7170031, Account # 567021.

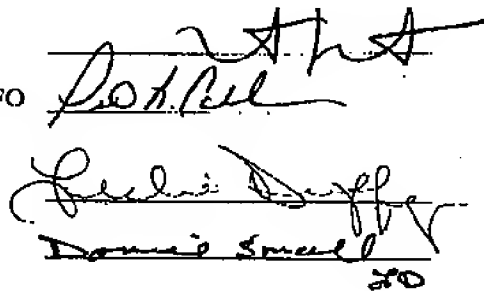
**Signatures:**

Sponsor

Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS COO

  
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CONTRACT REQUEST FROM COOK COUNTY  
HOSPITALS  
SYSTEM  
Revised

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Date: September 15, 2008

Sponsor: Richard Keen, M.D.  
Chairman

Operating Unit: Surgery/Perioperative, Bureau of Health Systems

Description of Services: Request to enter into a number of contracts for the purchase of surgical orthopaedic implant, fixative devices and consumable supplies for the John H. Stroger, Jr. Hospital of Cook County.

Justification for This Contract:

<u>Req. No.</u>	<u>Vendor</u>	<u>Amount</u>
88970568	Styker Orthopaedics Chicago, Illinois	\$3,260,816.00
88970567	Synthes, USA West Chester, Pennsylvania	\$1,847,213.00
88970565	Stryker Spine Wood Dale, Illinois	\$1,200,000.00
88970570	Smith & Nephew Inc. Memphis, Tennessee	\$ 562,436.00
88970569	DePuy Warsaw, Indiana	\$ 425,535.00
88970571	Zimmer Daniel Elgin, Illinois	\$ 367,500.00
88970572	DePuy Spine Raynham, Massachusetts	\$ 320,000.00
88970566	Synthes Spine Paoli, Pennsylvania	\$ 100,000.00

The supplies and implants requested herein are single patient use items, which are replacement parts for existing orthopaedic surgical systems. Components of one system are not interchangeable with other instruments. The above vendors are the only known manufacturers and distributors for these items.

Cost of the  
Current Contract: Fiscal Impact: \$8,083,500.00

<u>Budget Information:</u>	<u>Fiscal Year 2008:</u>		<u>2009:</u>
	{88970567}	\$ 462,000.00	\$1,385,213.00
	{88970565}	\$ 320,000.00	\$ 880,000.00
	{88970568}	\$ 815,185.00	\$2,445,631.00
	{88970570}	\$ 140,609.00	\$ 421,827.00
	{88970569}	\$ 106,384.00	\$ 319,151.00
	{88970571}	\$ 91,875.00	\$ 275,625.00
	{88970572}	\$ 80,000.00	\$ 240,000.00
	{88970566}	\$ 25,000.00	\$ 75,000.00

Signatures:

Sponsor  
CCHHS CFO

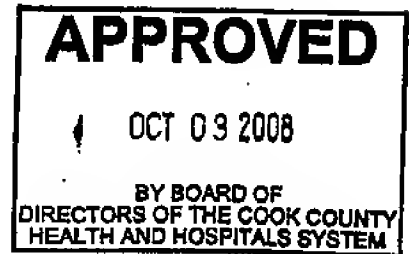
Bob Bell

CCHHS Director  
Of Purchasing

James J. Duffy

CCHHS COO

David Small



# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** September 22, 2008

**Sponsor:** David R. Small, F.A.C.H.E.  
Chief Operating Officer

**Operating Unit:** Bureau of Health Systems

**Description of  
Services:**

Request to extend for three (3) months (November 1, 2008 through January 31, 2009) for Contract Number 04-53-481 with Angelica Textile Services, Chicago, Illinois for the provision of laundry linen services for the Bureau of Health Systems.

**Justification for**

**This Contract:** This request is necessary to allow sufficient time for the evaluation, award, and implementation of the new contract.

**Cost of the**

**Current Contract:** Fiscal Impact: None

**Budget Information:** 897 - 330

**Signatures:**

Sponsor

CCHHS CFO

CCHHS Director  
Of Purchasing

CCHHS COO

**CONTRACT REQUEST FROM COOK COUNTY  
HEALTH AND HOSPITALS  
SYSTEM**

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** September 18, 2008

**Sponsor:** Joanne Dulski  
System Wide Administrator, Director of Laboratories

**Operating Unit:** Department of Pathology, Bureau of Health Systems

**Description of  
Services:**

Requesting to extend for five (5) months (October 1, 2008 through February 28, 2009) for Contract Number 05-72-230R with Northwestern Pharmaceuticals, Lincolnwood, Illinois for the purchase of glycohemoglobin reagent kits and supplies for the Department of Pathology for the John H. Stroger, Jr., Hospital of Cook County.

**Justification for**

**This Contract:** This request is necessary to allow sufficient time for the execution and implementation of the new contract.

**Cost of the**

**Current Contract:** Fiscal Impact: None

**Budget Information:** 897 - 362

**Signatures:**

Sponsor

*Joanne Dulski* 9-19-08

CCHHS CFO

*Rob. Bell*

CCHHS Director  
Of Purchasing

*Joseph A. Shaw*

CCHHS COO

*Daniel O. Small*

# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Revised

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Date: September 22, 2008

Sponsor: Sharon Borchert  
Director

Operating Unit: Department of Nutrition and Food Services, Bureau of Health Systems

Description of  
Services:

Request to extend for two (2) months (November 3, 2008 through January 2, 2009) for Contract Number 06-84-432 with La Paloma Scientific Inc., Freeport, Illinois for the purchase of soap and detergents for the Department of Nutrition and Food Services for John H. Stroger, Jr., Hospital of Cook County.

Justification for  
This Contract:

This request is necessary to allow sufficient time for the evaluation, award, and implementation of the new contract.

Cost of the

Current Contract: Fiscal Impact: None

Budget Information: 897 - 330

Signatures:

Sponsor Sharon K. Borchert (Sharon K. Borchert)

CCHHS CFO Robert Call

CCHHS Director  
Of Purchasing Leslie Duff

CCHHS COO David Small (COO)

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# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** September 18, 2008

**Sponsor:** George R. Cybulski, M.D.  
Chairman

**Operating Unit:** Department of Surgery/Neurosurgery, Bureau of Health Systems

**Description of  
Services:**

Request to increase by \$40,000.00 for Contract Number 07-45-136 for the complete Halo Systems and Accessories with PMT Corporation for the Department of Surgery for John H. Stroger, Jr., Hospital of Cook County.

**Justification for  
This Contract:**

The Halo Ring and Vest is necessary to restore alignment and to provide external stabilization for cervical spine instability attributable to a wide variety of pathologies (trauma, neoplasm, infection, and severe degenerative disease). Trauma related usage is prone to seasonal variation, just as use for non-traumatic indications sometimes experiences unpredictable increases. Over the past year, we have experienced a sharp increase in cases requiring application of the halo apparatus.

**Cost of the**

**Current Contract:** Fiscal Impact: \$40,000.00

**Budget Information:** 897 - 362

**Signatures:**

Sponsor

*George R. Cybulski*

CCHIHS CFO

*Robert*

CCHIHS Director  
Of Purchasing

*Joseph*

CCHIHS COO

*David O. S. (r)*

# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** September 18, 2008

**Sponsor:** Joanne Dulski  
System – Wide Administrator, Director of Laboratories

**Operating Unit:** Department of Pathology, Bureau of Health Systems

**Description of  
Services:**

Request to increase by \$32,873.00 for Contract Number 06-45-630 for the provision of specialized cytogenetic and/or fluorescence in situ hybridization (FISH) laboratory testing services with Rush University Medical Center for the Department of Pathology for John I.L. Stroger, Jr., Hospital of Cook County.

**Justification for  
This Contract:**

The cytogenetic testing has increased by 12% since the inception of this contract due to the advances in medical genetic testing this will cover the cost of specialized cytogenetic testing performed on both Adult and Pediatrics patients until the end of the contract date October 31, 2008.

**Cost of the  
Current Contract:** Fiscal Impact: \$32,873.00

**Budget Information:** 897 - 278

**Signatures:**

Sponsor

*Joanne Macukow-Dulski* 9-19-08

CCHHS CFO

*Robert L. L...*

CCHHS Director  
Of Purchasing

*Joseph A. L...*

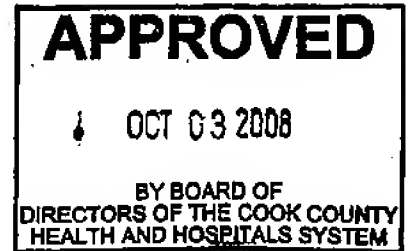
CCHHS COO

*Daniel O. S...*

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# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

*As Amended*



**Date:** September 22, 2008  
**Sponsor:** David R. <sup>Small</sup> Smith, F.A.C.H.E.  
Chief Operating Officer

**Operating Unit:** Bureau of Health Systems

**Description of  
Services:**

Request to increase by \$60,000.00 and extend for six (6) months (May 20, 2008 through November 20, 2008), Contract Number 06-54-423R with Language Line Services Inc., Monterey, California for the provision of telephonic interpreting services for the Bureau of Health Systems.

**Justification for  
This Contract:**

This request is necessary to allow sufficient time for the evaluation, award, and implementation of the new contract.

**Cost of the  
Current Contract:** Fiscal Impact: \$60,000.00

**Budget Information:** 897/898 - 220

**Signatures:**

Sponsor

CCHHS CFO

CCHHS Director  
Of Purchasing

CCHHS COO

# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS

SYSTEM

*As Amended*

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** September 22, 2008

**Sponsor:** David R. <sup>Small</sup> Smith, F.A.C.H.E.  
Chief Operating Officer

**Operating Unit:** Bureau of Health Systems

**Description of  
Services:**

Request to increase by \$407,040.00 and extend for three (3) months (September 6, 2008 through December 6, 2008), Contract Number 07-72-293 with Smith Thomas Williams Healthcare Inc., New York for the provision of temporary radiology and laboratory staffing services for the Bureau of Health Systems.

**Justification for  
This Contract:**

This request is necessary to allow sufficient time for the evaluation, award and implementation of the new contract.

**Cost of the**

**Current Contract:** Fiscal Impact: \$407,040.00

**Budget Information:** 240, 891, 897, 898 - 260

**Signatures:**

Sponsor

CCHHS CFO

CCHHS Director  
Of Purchasing

CCHHS COO

*[Signature]*

*[Signature]*

*[Signature]*

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**

9/16/08

**Sponsor:**

Sidney Thomas,  
Chief Operating Officer

**Operating Unit:**

Provident Hospital of Cook County

**Description of Service:**

We are requesting approval to award and execute this contract for Critical Care Advanced Treatment Beds with Alliance Health Services, Inc. (Base Bid).

**Justification for this contract:**

A request for bid proposals was initiated, bid proposals evaluated by the user department/service, and Alliance Health Services, Inc. was chosen by virtue of them meeting all specifications, meeting MBE/WBE ordinance requirements, and being the lowest qualified bidder.

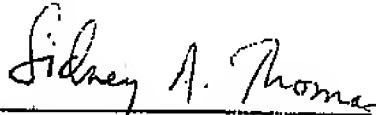
**Cost of the contract and terms:**

This is a One Time Purchase in the amount of \$127,482.13.

**Budget information:** The cost for this contract has been provided for within the current Capital Equipment Budget 717.

**Signatures:**


Sponsor



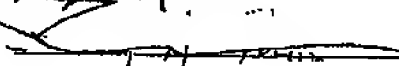
Operating Unit CFO



CCHHS Director of Purchasing



CCHHS COO



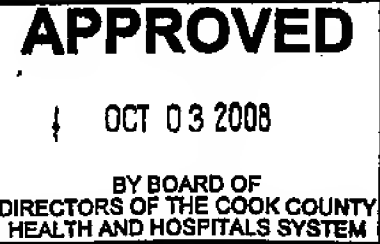
**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Revised



Date: September 22, 2008

Sponsor: David R. Small, F.A.C.H.E.  
Chief Operating Officer

Operating Unit: Bureau of Health Systems

Description of Services: This contract, 08-45-225 is for the purchase of fresh produce with the following health institutions John H. Stroger and Oak Forest Hospital, of Cook County.


Justification for This Contract: A request for bid proposals was initiated, bid proposals evaluated by the user department/service, and Finer Foods, Inc. was chosen by virtue of them meeting all specifications, meeting MBE/WBE ordinance requirements, and being the low bidder.

Cost of the contract and terms: This is a one year contract to commence upon approval. The total cost of the contract is \$173,648.74.

Budget Information: Approved by Sections I and II  
Signatures: Section I: \$ 93,999.50 John Stroger Hospital. (897)  
Section II: \$ 79,649.24 Oak Forest Hospital (898)  
Fiscal Impact: \$173,648.74.

Sponsor 

CCHHS CFO 

CCHHS Director  
Of Purchasing 

CCHHS COO. 

# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** September 22, 2008

**Sponsor:** Bradley G. Langer, M.D.  
Chairman

**Operating Unit:** Department of Radiology, Bureau of Health Systems

**Description of  
Services:**

This contract, 07-73-492 is for the purchase of system, computerized tomography (CT), full body, 64-slice scanning with software interface to the picture archiving and communication system (PACS) with trade-in of a Siemens Somatom plus-4 CT scanner with accessories with John H. Stroger Jr., Hospital of Cook County.

**Justification for  
This Contract:**

A request for bid proposals was initiated, bid proposals evaluated by the user department/service, and Northwestern Pharmaceuticals and Supply Corporation was chosen by virtue of them meeting all specifications, meeting MBE/WBE ordinance requirements, and being the low bidder.

**Cost of the contract  
and terms:**

This is a one time contract sufficient funds have been appropriated to cover this request. The request has been reviewed by the Capital Committee.

**Budget Information:**

**Signatures:**

Fiscal Impact: \$2,221,950.00 (Alternate Bid) {897 - 540}

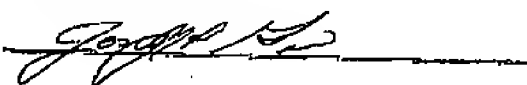
Sponsor



CCHHS CFO



CCHHS Director  
Of Purchasing



CCHHS COO



**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,**

**Sponsor:** David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with DMS Pharmaceutical Group, Inc. for the provision of Intravenous Solutions, Equipment and Supplies. Contract number 08-15-529H.

**Justification for this contract:**

DMS Pharmaceutical Group, Inc. is the lowest qualified bidder meeting specifications for Section I (Items 1 base to 30 base) and Section VI (Items 76 alt, 77, 78, 79 alt, 81, 85, 86 alt, 87, 88).

Items 85, 87: The apparent lowest bidder Ekla Corporation, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

I respectfully request that the following items be canceled and rebid:

Section II (Items 31 thru 36), Section III (Items 37 thru 39), Section IV (Items 40 thru 49), Section V (Items 50 thru 54), and Section VI (Items 74, 75, 80, 82, 83): Ekla Corporation, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all others exceeded the competitive cost levels for these items, I respectfully request that these items be canceled and rebid.

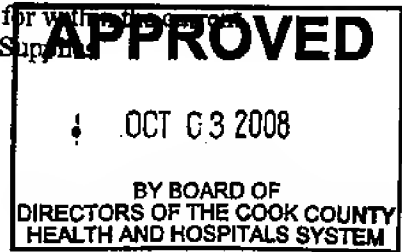
Items 84: Progressive Industries, Inc. failed to provide firm pricing as specified. Ekla Corporation, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Items 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 89, 90, 91, 92, 93, 94, 95, 96: Since there were no bidders for these items, I respectfully request that these items be canceled and rebid.

**Cost of the contract and terms:**

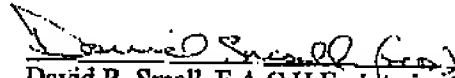
This is a 22 month contract to commence upon Board Award and end on July 31, 2010. The total anticipated cost of this contract is \$1,263,140.67.

**Budget information:** The cost for this contract has been provided for within the 2008 operating budget of 2008 and future year funds for Pharmaceutical Supplies 240/891/897/898-361 Account.

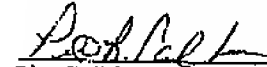


**Signatures:**


Sponsor

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing

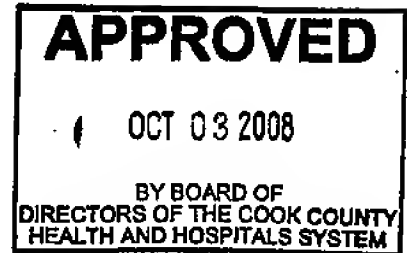
  
Leslie Duffy, Director of Procurement, CCHHS

**CONTRACT REQUEST FROM COOK COUNTY HEALTH AND  
HOSPITALS  
SYSTEM**

**Date:** September 22, 2008

**Sponsor:** David R. Small, F.A.C.H.E.  
Chief Operating Officer

**Operating Unit:** Bureau Health Systems



**Description of  
Services:**

Requesting payment in the amount of \$1,492,526.00 to Respiratory Health Association of Metropolitan Chicago (RHAMC), Chicago, Illinois for the provision of Smoke Free Lung Health Program of Cook County designed to expand smoking cessation services and improve asthma outcomes in Cook County. Contract Number 08-41-215 was Approved by the County Board on March 18, 2008 contract period from March 6, 2008 through March 5, 2013 for the Bureau of Health Systems.

**Justification for  
This Contract:**

As Chicago's lung health leader since 1906, RHAMC is a natural partner for this project. RHAMC has been a leader in delivering tobacco cessation services to the Chicago community and in training individuals to deliver tobacco cessation. RHAMC participated in or leads numerous local asthma initiatives in Cook County, including: Addressing Asthma in Englewood; Controlling Pediatric Asthma through Collaboration and Education; and the Stakeholders Collaboration to Improve Student Health.

In Cook County, 690,000 adults smoke cigarettes, with increased smoking rates in the lowest socio-economic neighborhood. Research shows that cessation programs in hospitals, health centers, and other community settings effectively reduce morbidity and mortality from smoking. These programs are cost-effective because they reduce the burden of tobacco related illness upon the community and the County.

The rates of asthma and hospitalizations due to asthma in Cook County and Illinois are nearly double national rates, especially among African-American and Puerto Rican Communities. National and local studies have shown improved childhood asthma outcomes can be achieved through education delivered by health care organizations and trained community health educators.

**Cost of the**

**Current Contract:** Fiscal Impact: \$ 1,492,526.00 .

**Budget Information:** Fiscal Year: 890 - 298

**Signatures:**

Sponsor

CCHHS CFO

CCHHS Director  
Of Purchasing  
CCHHS COO

10/1/2008

Three handwritten signatures are present. The first signature is for the Sponsor, David R. Small. The second signature is for the CCHHS Director of Purchasing. The third signature is for the CCHHS COO. The signatures are written in dark ink over horizontal lines.

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**

**Date:** 9/16/08

**Sponsor:** Sidney A. Thomas,  
Chief Operating Officer

**Operating Unit:** Provident Hospital of Cook County

**Description of Service:**

Requesting approval for a Payment Only in the amount of \$17,513.00 to Midwestern University, Downers Grove, IL for Education and Training Program for Emergency Medicine Residents.

**Justification for this contract:**

This request is required to pay for COLA adjustments for the ER residents as allowed for in Master Agreement 01-41-947. Due to clerical error, the department failed to submit the increase request during the contract period 7/1/05 through 6/30/06 of the adjustment.

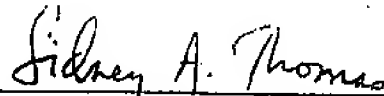
**Cost of the contract and terms:**

This is a one time increase request in the amount of \$17,513.00.

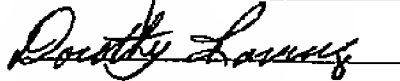
**Budget information:** The cost for this contract has been provided for within the current operating budget account 8910506.521070.

**Signatures:**

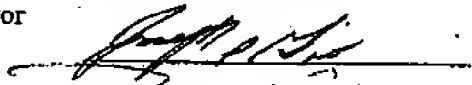
Sponsor



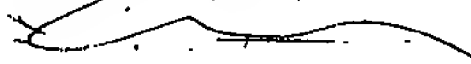
Operating Unit CFO



CCHHS Director  
of Purchasing



CCHHS COO



**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**

**Date:** 9/16/08

**Sponsor:** Sidney A. Thomas,  
Chief Operating Officer

**Operating Unit:** Provident Hospital of Cook County

**Description of Service:** Requesting to increase purchase order 160364 in the amount of \$3,549.00 with Cox Consulting Life Safety Assessment & Documentation Review follow-up.

**Justification for this contract:** The vendor provided additional critical assessments and statement of conditions, including Part-2 Basic Building Information, Part-3 Life Safety assessment and Part-4 Plans for Improvement to identify and address life safety issues and deficiencies throughout the hospital. The vendor also provided an assessment report, electronic statement of conditions for Joint Commission submission.

**Cost of the contract and terms:** This is a one time increase request in the amount of \$3,549.00.

**Budget information:** The cost for this contract has been provided for within the current operating budget account 8900901.

**Signatures:**

Sponsor

*Sidney A. Thomas*

Operating Unit CFO

*Dorothy Lovins*

CCHHS Director  
of Purchasing

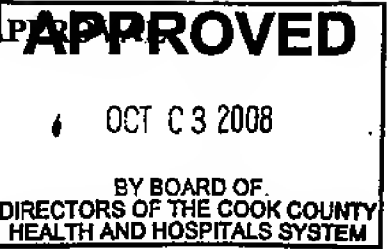
*[Signature]*

CCHHS COO

*[Signature]*

COOK COUNTY HEALTH AND HOSPITAL SYSTEMS

ADVERTISE TO BID ITEM FOR BOARD APPROVAL



**Date:** August 20, 2008

**Sponsor:** Julie Bonello,  
Chief Information Officer

**Operating Unit:** Cook County Health and Hospital Systems  
Health Information Systems

**Description of Services:** Lexmark Toner Cartridges

**Justification for this Contract:** Approval of this request will allow an awarded vendor to supply Lexmark toner cartridges across the Cook County Health and Hospitals Systems. The HIS department currently maintains over 800 Lexmark printers across the Health and Hospitals Systems. We currently use over 5000 toner cartridges throughout the System.

**Cost of the Increase and Terms:** This contract is estimated at [REDACTED] with a duration of two years, effective 01/09/2009 through 01/08/2011.



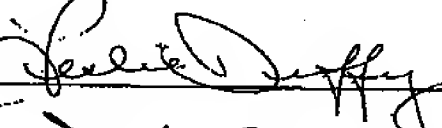
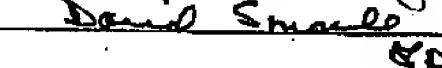
**Budget Information:** Fiscal Impact: [REDACTED]  
Fiscal 2009: [REDACTED]  
Fiscal 2010: [REDACTED]  
Fiscal 2011: [REDACTED]  
Approval of this item will commit Fiscal Year(s)  
2009 - 2012 (890-388 Account)

**Signatures:**  
Sponsor

Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS COO

  
  
  
  
80

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,**

**Sponsor:** David R. Small, F.A.C.H.R. Interim Chief Executive Officer,

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to cancel and rebid contract number 08-15-147H for the purchase of Paper Grocery Bags.


**Justification for this contract:**

The apparent lowest bidder, 1 Source Solutions (base and alternate bids) is not offering a firm price as specified. The second apparent lowest bidder, Q.C. Enterprises, Inc. while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

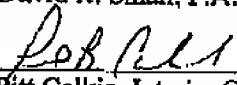
Since all other bidders exceeded the competitive cost levels for these items. I respectfully request that this contract be canceled and rebid.

**Signatures:**

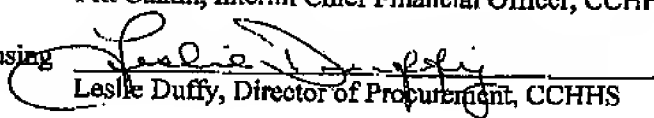
**Sponsor**

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

**Operating Unit CFO**

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

**Director, Purchasing**

  
Leslie Duffy, Director of Procurement, CCHHS

# CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Date: September 22, 2008

Sponsor: Pitt Calkin  
Interim Chief Financial Officer for the Health & Hospital Systems

Operating Unit Bureau of Health Systems

Description of Services: Request to enter into a new contract with Michael Bernard, Brentwood Tennessee For the provision of consulting services for John H. Stroger, Jr. Hospital of Cook County.

Justification for This Contract: Michael Bernard is sole proprietor/independent contract to serve as Interim Chief Financial Officer for the John H. Stroger, Jr., Hospital of Cook County. It is proposed contractor shall perform the following services reporting to the Interim Chief Financial Officer of the Cook County health and Hospital System Services and to perform the usual and customary fiscal affairs and leadership functions of a hospital within a large and complex healthcare system.

Cost of the Current Contract: Fiscal Impact: \$112,000.00

Contract Period: September 8, 2008 thru March 8, 2009

Budget Information: 897 - 260 Account

Signatures:

Sponsor

Pitt Calkin  
(15)

CCHHS CFO

Pitt Calkin  
(15)

CCHHS Director  
Of Purchasing

Leslie Duff

CCHHS COO

David Small  
(15)

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ATTACHMENT #3

# Cook County Health & Hospitals System

Todd H. Stroger - President  
Cook County Board of Commissioners

Warren L. Balta - Chairman  
Cook County Health & Hospitals System

Jorge Ramirez - Co-Chair  
Cook County Health & Hospitals System



1900 West Polk Street, Suite 123  
Chicago, Illinois 60612

## Health System Board Members

Dr. David A. Ansell  
Commissioner Jerry Butler  
David N. Carvalho  
Quin R. Golden  
Brian Greenspan  
Sr. Sheila Lyne  
Dr. Luis R. Muñoz  
Heather B. O'Donnell  
Andrea L. Zopp

# APPROVED

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

October 1, 2008

To: David Small  
Interim CEO

From: Randall Mark, Director of Policy Analysis  
Matt Powers, Health Management Associates

Subj: *Proposed Modifications to Intergovernmental Agreements with the Illinois  
Department of Healthcare and Family Services*

The Department of Healthcare and Family Services (the "Department") recently submitted to System management for its review two proposed modifications of existing intergovernmental transfer agreements (IGT's) that govern the relationship between Cook County healthcare providers and the State of Illinois.

The content and status of each is briefly summarized below, with recommendations therein. The agreements, formally between the Department and the Cook County Board of Commissioners, will require the approval of the Board of Commissioners, as well that of the System Board.

### Proposed "Amendment No. 7"

The proposed Amendment (attached) will permit the System to retain an additional \$3.67 million dollars. *Approval by the System Board of this amendment is recommended, so that it may be quickly forwarded to the Cook County Board of Commissioners.*

The Amendment provides for (net) \$3.67 million additional to the County in November, 2008. This sum comprises the County's *pro rata* share of the final IGT transfer payment before the federal "UPL" (Upper Payment Limit) phase-down, as required by federal law, was completed in the fourth quarter of federal fiscal year 2008.

### Proposed New IGT Agreement to replace Existing Agreement

The Department has drafted a new IGT agreement that incorporates modified reimbursement terms, including those relating to disproportionate share monies, for Cook County healthcare providers. The proposed changes are meant to comport with federal law and related state legislative changes, and with proposed amendments to the Illinois State Medicaid Plan, as submitted to federal authorities. The agreement would replace the existing agreement which originates in July, 1996.

• Ambulatory & Community Health Network • Carmichael Health Services • Cook County Department of Public Health •  
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Among other provisions, the draft agreement proposes:

- Changes in the methodology for reimbursement of Cook County operated hospitals and clinics to actual cost-based;
- Disproportionate adjustment payments to Cook County hospitals; and
- Subject to specific conditions, a possible mechanism by which future losses in payments caused by federal rulemaking might be remediated.

System management and its consultants, Health Managements Associates, constructively have reviewed the detail of the proposed agreement with the Department, but additional questions, clarifications, and further analysis still are required. Review by legal counsel of certain provisions is recommended.

The Department, while seeking expeditious consummation of the agreement, understands that additional time for consideration by the System and by the County may be necessary. Delaying execution of this agreement will not impact any flows of funds.

We recommend that request for approval of this agreement be deferred pending additional analysis and discussions. System management and its consultants have agreed to share a "marked-up" version of the Department's draft as a next step in completing the due diligence.

RLM/

Cc: Pitt Calkin

Attachment

**DRAFT**

**Amendment No. 7**  
**Intergovernmental agreement**  
**between the**  
**Cook County Board of Commissioners**  
**and the**  
**Illinois Department of Healthcare and Family Services**

**APPROVED**

OCT 03 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

*Whereas*, the State of Illinois, acting by and through the Illinois Department of Public Aid and the Cook County Board of Commissioners (BOARD) entered into an AGREEMENT effective July 1, 1995; and

*WHEREAS*, the Illinois Department of Healthcare and Family Services (DEPARTMENT) is the successor agency to the Illinois Department of Public Aid; and

*WHEREAS*, Section 5-5.02 of Article V of the *Illinois Public Aid Code* authorizes the DEPARTMENT to make payments to hospitals for services provided to individuals eligible for medical assistance in Illinois; and

*Whereas*, under that AGREEMENT the DEPARTMENT agreed to make certain payments to hospitals and other health care facilities operated under the authority of the BOARD and the BOARD agreed to transfer to the DEPARTMENT funds necessary to facilitate those payments and other payments made by the State of Illinois for the provision of health care to the residents of the state; and

*Now therefore*, pursuant to the provisions of the AGREEMENT and the *Intergovernmental Cooperation Act* (5 ILCS 220/1 *et seq.*), the AGREEMENT is amended by adding the following subparagraph after subparagraph (E) of paragraph 3.40:

- (F) Notwithstanding the provisions of subparagraph (E) to the contrary, for the annual rate period coinciding with federal fiscal year 2009 only: \$52,578,000 in the first quarter; \$93,750,000 in each of the second and third quarters; \$0 in the fourth quarter.

*In witness whereof*, the DEPARTMENT and the BOARD have caused this AGREEMENT to be effective, upon execution by the parties, on the first day of October 2008.

**Illinois Department of Healthcare and  
Family Services**

**Cook County Board of Commissioners**

\_\_\_\_\_  
Barry S. Maram, Director

\_\_\_\_\_  
Date

\_\_\_\_\_  
Todd H. Stroger, President

\_\_\_\_\_  
Date

Approved as to form:

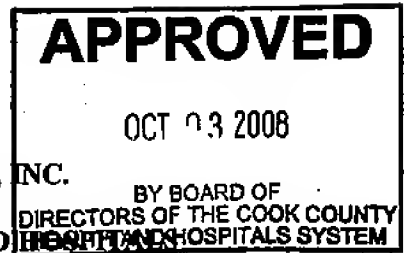
\_\_\_\_\_  
Assistant State's Attorney  
Cook County, Illinois

\_\_\_\_\_  
Date

Report of the Board of Directors of the  
Cook County Health and Hospitals System  
Meeting of October 3, 2008

ATTACHMENT #4

**PART I**  
**AGREEMENT BETWEEN**  
**QUICK LEONARD KIEFFER INTERNATIONAL, INC.**  
**AND**  
**THE COUNTY OF COOK/COOK COUNTY HEALTH AND**  
**SYSTEM**



This Contract ("Contract" or "Agreement") is entered into between Quick Leonard Kieffer International, Inc. ("Quick" or "Contractor"), with its principal place of business at 555 West Jackson Boulevard, Chicago, Illinois, and the County of Cook, Illinois, ("County"), a body politic and corporate, through its Cook County Health and Hospitals System ("System").

**RECITALS**

**WHEREAS**, the Contractor is an executive search firm which specializes in recruiting for senior-level positions in hospitals, health systems and physician groups; and

**WHEREAS**, the System makes quality health care services available to persons who reside in Cook County, Illinois, regardless of their ability to pay, through its System including the provision of health care to the indigent in a proficient and compassionate manner, and performs this function through the System which, through its health care delivery system, provides ambulatory and hospital health services; and

**WHEREAS**, the System requires the retention of a Chief Executive Officer to provide oversight of its operations; and

**WHEREAS**, Contractor has the capability to recruit a Chief Executive Officer for the System; and

**WHEREAS**, the System wishes to retain Contractor and Contractor wishes to be retained to provide these services.

**NOW THEREFORE**, in consideration of the foregoing and the mutual promises, covenants, agreements and warranties contained herein, the parties agree as follows:

**I. SCOPE OF SERVICES**

Pursuant to this Agreement, Contractor shall recruit candidates for consideration by the Cook County Health and Hospitals System Board ("System Board") for the position of Chief Executive Officer for the System. The scope of Contractor's services shall include, but is not limited to: (1) interviewing the System Board members to determine the requisite qualifications for an ideal candidate; (2) creating a job description/search document to utilize in the candidate search; (3) conducting interviews of potential candidates; (4) presenting the System Board with an estimated eight to twelve candidates (based on Contractor's past experience) for consideration; and (5) coordinating the System Board's interviews of candidates.

**APPROVED**

Contractor's services shall be provided in a manner which is consistent with the terms of this Agreement as well as the industry standards for recruiting senior-level positions in health systems.

OCT 8, 2008  
BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

II. **TERM OF AGREEMENT**

This Agreement shall commence upon approval by the System Board and shall continue for a period of one (1) year thereafter or upon selection of a Chief Operating Officer by the System Board, whichever event is first in time. The parties may extend this Agreement for additional periods subject to the negotiation of terms that shall apply during the period of any such extension, concerning which the parties shall negotiate in good faith. Such negotiations shall commence no later than one hundred twenty (120) days and be completed no less than sixty (60) days prior to the expiration of this Agreement.

III. **PAYMENT**

Payment to Contractor by the County shall be in accordance with Schedule A, Payment Requirements. The maximum amount payable to the Contractor over the term of this Agreement shall not exceed One Hundred and Twenty Thousand Dollars (\$120,000.00).

IV. **GENERAL CONDITIONS**

This Agreement incorporates and is subject to the provisions attached hereto as Part II-General Conditions.

V. **ATTACHMENT**

This Agreement incorporates the following additional documentation:

Exhibit A: Payment Structure

VI. **ORDER OF PRECEDENCE**

In the event that there is a conflict between or among any of the terms and conditions of any of the documents described below (which are collectively referred to herein as the "Contract"), the order of precedence to be used in interpreting the documents, from highest to lowest in priority and precedence, shall be as follows:

- (1) Part I; Agreement;
- (2) Part II, General Conditions;
- (3) Exhibit A, Payment Structure.

The parties agree that the Contract is the complete agreement between the parties and replaces any prior oral or written agreement or communications between the parties relating to the subject matter hereof.